



**Performance Scrutiny Committee
Thursday, 15 December 2016**

ADDENDA

- 6. Service and Resource Planning 2017/18 - 2020/21 and Capital Budget 2017/18 (Pages 1 - 10)**

Annex 2 circulated with the Agenda (page 23) was incomplete. This is the full Annex 2 Pressures and Savings.

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Pressures and Savings Summary

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	7.721	1.882	1.300	0.000	10.903
Adult Social Care	0.755	0.193	0.161	0.000	1.109
Fire & Rescue Service and Community Safety	0.115	0.000	0.000	0.000	0.115
Environment & Economy	0.520	0.560	0.670	-0.218	1.532
Corporate Services	1.200	0.000	-0.650	0.000	0.550
Public Health					0.000
Corporate Measures	1.520	0.152	0.188	0.019	1.879
Total New Pressures	11.831	2.787	1.669	-0.199	16.088

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	0.641	0.000	0.000	0.000	0.641
Adult Social Care	4.120	2.200	1.350	0.000	7.670
Fire & Rescue Service and Community Safety	0.266	0.030	0.090	0.000	0.386
Environment & Economy	0.805	-0.395	0.000	0.000	0.410
Corporate Services	0.400	0.000	0.000	0.000	0.400
Public Health	2.500	0.000	0.000	0.000	2.500
Corporate Measures	10.374	-8.831	-1.250	0.000	0.293
Total Changes to Existing MTFP	19.106	-6.996	0.190	0.000	12.300

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	0.000	0.000	0.000	0.000	0.000
Adult Social Care	-2.855	-1.000	0.000	0.000	-3.855
Fire & Rescue Service and Community Safety	-0.381	-0.030	-0.090	0.000	-0.501
Environment & Economy	-1.325	1.325	0.000	0.000	0.000
Corporate Services	-0.300	0.300	0.000	0.000	0.000
Public Health	-0.500	-0.500	0.000	0.000	-1.000
Corporate Measures	-24.085	4.114	-1.769	0.199	-21.541
Total Savings	-29.446	4.209	-1.859	0.199	-26.897

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	8.362	1.882	1.300	0.000	11.544
Adult Social Care	2.020	1.393	1.511	0.000	4.924
Fire & Rescue Service and Community Safety	0.000	0.000	0.000	0.000	0.000
Environment & Economy	0.000	1.490	0.670	-0.218	1.942
Corporate Services	1.300	0.300	-0.650	0.000	0.950
Public Health	2.000	-0.500	0.000	0.000	1.500
Corporate Measures	-12.191	-4.565	-2.831	0.218	-19.369
Total Budget Changes	1.491	0.000	0.000	0.000	1.491

Children, Education & Families

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18CEF1	SEN Home to School Transport - ongoing pressure from 2016/17 and expected demographic increase in each year.	1.850	0.800	0.800		3.450
18CEF2	Legal Recharges for Social Care - increasing number of cases	0.700				0.700
18CEF3	Children's Placements - ongoing pressure from 2016/17 and expected increase in placements each year.	4.000	1.000	1.000		6.000
18CEF4	Education Services Grant Reduction - change to the profile already included in the MTFP.	1.171	-0.068	-0.500		0.603
18CEF5	Children's Social Workers Compulsory Accreditation		0.150			0.150
	Total New Pressures	7.721	1.882	1.300	0.000	10.903
	Changes to Existing MTFP					
18CEF6	**15EE10 - SEN Home to School Transport - previously agreed saving that is no longer achievable	0.641				0.641
	Total Changes to Existing MTFP	0.641	0.000	0.000	0.000	0.641
	Total CEF Budget Changes	8.362	1.882	1.300	0.000	11.544

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18SCS1	Prudential Borrowing Costs (relating to existing borrowing but not previously budgeted for)	0.143				0.143
18SCS2	Mental Health - additional expenditure relating to service users with needs not met through the Outcomes Based Contract. As noted in the 2016/17 Financial Monitoring Reports.	0.400				0.400
18SCS3	Deprivation of Liberty Safeguards - additional pressure to resource on-going responsibilities		0.193	0.161		0.354
18SCS4	Increase contribution to LD Pool to contribute towards the placement cost for service users transitioning from CEF	0.212				0.212
	Total New Pressures	0.755	0.193	0.161	0.000	1.109
	Changes to Existing MTFP					
18SCS5	** 17SCS16 - slippage in Older People's Pooled Budget Panel savings related to the timing of the go-live of Responsible Localities in October 2016	0.750		-0.750		0.000
18SCS6	** 15SCS2 - working with providers to generate efficiencies - saving cannot be achieved because of increased pressure on local care market	0.400				0.400
18SCS7	** 17SCS3 - OCP contract savings - cannot be achieved as would need to replace with more expensive care placements	0.870				0.870
18SCS8	** 17SCS21 - slippage in the Day Services review saving to reflect the current consultation timescale	0.500	-0.500			0.000
18SCS9	** 17SCS23 - replacing intermediate care beds - difficult to achieve due to pressure on intermediate beds and impact on Delayed Transfers of Care.		1.000			1.000

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18SCS10	** 17SCS25 - Dementia Support Service - remove saving as the service will continue as part of the wider offer to carers subject to the outcome of the Carer's consultation in Autumn 2016.			0.400		0.400
18SCS11	** 15SCS8,14SCS8,16SCS18, 14SCS6 and 16SCS19 - £10.000m investment in 2014/15 to help meet increased demand for social care within the Older People's Pooled Budget was originally expected to be a one - off and reduce from 2015/16 onwards. However, this has been more than replaced by new placements so the reduction is not possible.	1.600				1.600
18SCS12	** 17SCS1 - Based on the current level of demand these planned reductions in expenditure within the Older People's Pooled Budget are not likely to be achievable.		1.700	1.700		3.400
	Total Changes to Existing MTFP	4.120	2.200	1.350	0.000	7.670
	<u>Savings</u>					
18SCS13	Additional saving achieved through removing the funding for planned support schemes (peripatetic warden schemes) from 1 April 2016. No further impact on service users beyond the original planned saving.	-0.300				-0.300
18SCS14	Additional potential (and earlier) saving arising from proposals to cease carers' grants (subject to consultation in Autumn 2016) - links to 17SCS28	-0.690				-0.690

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18SCS15	Reduce duplication and overheads by redesigning emergency response and crisis services by combining the Crisis Response Service, the Emergency Carers Support Service and Telecare monitoring and response services. Additional contract saving achieved through tender process for new pathway.	-0.711				-0.711
18SCS16	Additional contract savings achieved through the retendering of the Re-ablement contract in 2016/17	-1.154				-1.154
18SCS17	Further possible saving from Day Services review (net of transport pressure). Subject to consultation in Autumn 2016.		-1.000			-1.000
	Total Savings	-2.855	-1.000	0.000	0.000	-3.855
	Total Adult Social Care Budget Changes	2.020	1.393	1.511	0.000	4.924

Use of the Adult Social Care Precept						
18CM5	Replace part of £5m per annum ASC demography	2.764	3.268	3.473		9.505
18SCS18	Balance of precept available to fund potential additional expenditure related to future increases in the National Living Wage and other ASC pressures	3.600	3.960	4.356		11.916
	ASC Precept per current MTFP	6.364	7.228	7.829	0.000	21.421

Fire & Rescue Service and Community Safety

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18FRS1	Gypsy & Traveller Service - loss of income from other authorities who have changed their contract arrangements	0.050				0.050
18FRS2	Fire Reform Programme - additional post to manage the requirements of the reform.	0.065				0.065
	Total New Pressures	0.115	0.000	0.000	0.000	0.115
	<u>Changes to Existing MTFP</u>					
18FRS3	** 15SCS43 - Carterton Resources - additional funding due to fallout in 2017/18 but still required	0.216				0.216
18FRS4	** 15SCS28 - Development of Commercial Training Unit (Income Generation)	0.025				0.025
18FRS5	** 15SCS29 - Collaboration Efficiencies - Revenue reductions associated with implementation of Thames Valley Fire Control Service (TVFCS)	0.025				0.025
18FRS6	** 17FRS8 - Fire Cadets - move to self-financing or sponsorship model - work has not started and looking to expand programme to LAC		0.030			0.030
18FRS7	** 17FRS6 - Reduce number of operational Group Manager posts - needs to fully evaluated before implementation			0.090		0.090
	Total Changes to Existing MTFP	0.266	0.030	0.090	0.000	0.386
	<u>Savings</u>					
18FRS8	Vacancy management - Fire & Rescue and Emergency Planning	-0.250				-0.250
18FRS9	Transformational crewing models		-0.010	-0.090		-0.100
18FRS10	Gypsy & Traveller Sites - keep Brent contract	-0.050				-0.050
18FRS11	Fire collaboration (procurement, training & operational alignment)	-0.081	-0.020			-0.101
	Total Savings	-0.381	-0.030	-0.090	0.000	-0.501
	Total Fire & Rescue Service Budget Changes	0.000	0.000	0.000	0.000	0.000

Environment & Economy

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18EE1	Climate Change Levy charge increase - Corporate Estate and Street Lighting			0.120		0.120
18EE2	HWRC - increased contract costs		0.500			0.500
18EE3	HWRC Prudential Borrowing costs - future investment			0.850	-0.018	0.832
18EE4	Phase 2 of Minerals & Waste Plan	0.050	0.050	0.100	-0.200	0.000
18EE5	Oxfordshire Spatial Plan	0.100	-0.100			0.000
18EE6	Investment into OSM to achieve higher income	0.200	0.200	-0.400		0.000
18EE7	Potential pressure arising from redundancy liability should Natural England no longer have funding for 17/18 onwards	0.090	-0.090			0.000
18EE8	Pressures arising from Deregulation Act increasing the level of Service for Definitive Map work.	0.080				0.080
	Total New Pressures	0.520	0.560	0.670	-0.218	1.532
	<u>Changes to Existing MTFP</u>					
18EE9	** 17EE6 - Explore further opportunities for generating funding from OCC transport model system.	0.025	0.025			0.050
18EE10	** 15EE28 - Street Lighting - Energy Saving plus reduction in inspection frequencies and cleaning regimes	0.420	-0.420			0.000
18EE11	** 16EE11 - Increase in parking charges not achievable	0.200				0.200
18EE12	** 17EE26 - Prioritising essential Gully emptying work, meaning a reduction in frequency from once every three years to once every four years.	0.160				0.160
	Total Changes to Existing MTFP	0.805	-0.395	0.000	0.000	0.410
	<u>Savings</u>					
18EE13	Use S278 Funding on a one-off basis	-1.325	1.325			0.000
	Total Savings	-1.325	1.325	0.000	0.000	0.000
	Total Environment & Economy Budget Changes	0.000	1.490	0.670	-0.218	1.942

Corporate Services - ICT

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18CS1	Data Centre Costs	0.250				0.250
18CS2	Council Infrastructure	0.650		-0.650		0.000
18CS3	Loss of Recharge Income	0.300				0.300
	Total New Pressures	1.200	0.000	-0.650	0.000	0.550
	<u>Changes to Existing MTFP</u>					
18CS4	** 15EE39 - ICT Rationalisation - including implementation of new telephony technology	0.400				0.400
	Total Changes to Existing MTFP	0.400	0.000	0.000	0.000	0.400
	<u>Savings</u>					
18CS5	Charge loss of recharge income to Transition Fund in 2017/18.	-0.300	0.300			0.000
	Total Savings	-0.300	0.300	0.000	0.000	0.000
	Total ICT Budget Changes	1.300	0.300	-0.650	0.000	0.950

Public Health

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>Changes to Existing MTFP</u>					
18PH1	** 15PH1 - More efficient contract negotiations - not achievable in short term due to ring fencing of grant	2.500				2.500
	Total Changes to Existing MTFP	2.500	0.000	0.000	0.000	2.500
	<u>Savings</u>					
18PH2	Public Health - one-off savings in 2017/18 of £0.5m	-0.500	0.500			0.000
18PH3	Ongoing savings of £1.0m from 2018/19 onwards assuming ringfence is removed.		-1.000			-1.000
	Total Savings	-0.500	-0.500	0.000	0.000	-1.000
	Total Public Health Budget Changes	2.000	-0.500	0.000	0.000	1.500

Corporate Measures

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18CM1	School Related Overheads & Income	1.417	0.088	0.120		1.625
18CM2	Impact of 2017 Rates Revaluation	0.103	0.064	0.068	0.019	0.254
	Total New Pressures	1.520	0.152	0.188	0.019	1.879
	<u>Changes to Existing MTFP</u>					
18CM3	Transformation Savings	10.374	6.169	-1.250		15.293
18CM4	Reprofile Transformation Savings		-15.000			-15.000
	Total Changes to Existing MTFP	10.374	-8.831	-1.250	0.000	0.293
	<u>Savings</u>					
18CM5	Reduction in demography allocation	-2.764	-3.268	-3.473		-9.505
18CM6	Review of annual contribution to reserves	-1.950	-3.050			-5.000
18CM7	Strategic Measures	-6.321	0.114	-0.105	0.209	-6.103
18CM8	Taxbase and Collection Fund Surplus	-3.902	0.566	-0.126	0.882	-2.580
18CM9	Apprenticeship Levy will be charged to Schools	-0.820				-0.820
18CM10	Use of Budget Reserve	-8.328	9.752	1.935	-0.892	2.467
	Total Savings	-24.085	4.114	-1.769	0.199	-21.541
	Total Corporate Measures	-12.191	-4.565	-2.831	0.218	-19.369